Agenda

1. Goal

2. Strategic Drivers

3. Framework Plan
Our Shared Aspiration

To become a **RESILIENT** institution that is **SUSTAINABLE** for the benefit of future generations.
Beauty and Legacy of Place
STRATEGIC PLAN

“To be an exceptional learning community that lifts each other and advances society”. Jayhawks Rising
Equity Driven Engagements

5000+ KU Members Engaged

1. LISTENING
   - 550+ 1:1 Interviews
   - 60+ Group Meetings With Students

2. CO-CREATING
   - 200+ Participatory Workshops
   - 2 Design Charrettes
   - 2 Campus wide Town halls

3. CONSENSUS
   - Future of KU Series
   - Online Survey
     - Map Based Survey
     - Meeting KU, KUJP & KUAE
   - 3700+ online survey responses

4. SYNTHESIZE

IMPACT
- Focus resources on mission critical goals

ENGAGEMENT
- Prioritize investments in fostering a sense of community

STEWARDSHIP
- Build a culture of stewardship to guide every action
Impact

Strategic Plan

Future of KU

Research Themes

Focus resources on those things that will propel KU forward
Current State of Research at KU

**Current physical fragmentation** is not by design but by expedience. It creates barriers to collaboration, hampers undergraduate research, and results in inefficient resource use.

**Desired Future State**

- Do not organize research space based on departmental units
- Improve transit between the “West Campus” and the “Main Campus”
- Create opportunities for collision to help with collaboration
- Co-locate research, teaching, and office spaces
- Seek economies of scale: build one instead of many
Impact

Aspiration to Serve Communities in Kansas and Beyond

1. Indigenous Populations
2. Rural Populations
3. Underrepresented Minorities / Students of Color
4. Military and Veterans
5. International Students
Engagement

Equity

Inclusivity

Sense of Community

Prioritize investments in renovations, and new facilities that enhance identified centers of engagement
Enhancing the Lived Campus Experience

**Campus Experience**

"Wescoe Beach always has something going on and is fun to walk by just to see."

"We need more flexible teaching and meeting spaces of all sizes."

"Stunning up to date features and I love the natural light."

**Campus Safety**

"At night, I do not feel safe anywhere outdoor except along Jayhawk blvd."

"Behind strong hall feels sketchy, poorly lit at night."

**Facilities**

**Mobility**

More Frequent Bus Parking Availability Better Bus Routes

Fix Bus App

Solar Crossings
Are there Outdoor Spaces where you feel UNSAFE?
What are your FAVORITE/LEAST FAVORITE Outdoor Spaces on campus?
Stewardship
Prioritize
Climate Change
Performance Goals

Build a culture of stewardship to guide every action
940K ASSIGNABLE SQUARE FEET (ASF)
EXTRA SPACE ABOVE
CALCULATED NEED

$750M DEFERRED MAINTENANCE

Everything Else We All Want:

UPDATED INTERIORS
CAMPUS AMENITIES
LATEST TECHNOLOGY
ADA ACCESSIBILITY
INCLUSIVE RESTROOMS
USABLE GREEN SPACE
ETC.
Our Collective Challenge

The cost* of business-as-usual is not sustainable in the long run.

THE UNIVERSITY OF KANSAS MUST EVOLVE TO CONTINUE ITS IMPACT ON THE GLOBAL COMMUNITY.
Establish a landscape infrastructure that will serve as the foundation for campus pedestrian activity and vibrant outdoor life.
Enhancing Ecology
Living Learning Landscape

LEGEND:
- Open Space
Connecting Centers of Activity
Inclusive and Welcoming Campus

Cultivate a campus environment where diversity thrives, fostering a sense of belonging for every member and promoting inclusivity through thoughtfully integrated spaces, services, and interactions.
Universal access strategies

Addressing safety concerns raised by female students for improved lighting.
Reviving “The Campus on the Hill”
Addressing accessibility concerns raised by students.
Top of Wescoe Hill – Existing view

- GREAT VIEWS TO SOUTH CAMPUS
- LIMITED VISIBILITY TO COMMON SPACE
- INACCESSIBLE STAIRS
- SIGNIFICANT AREA OF PAVED AREA
Wescoe Pavilion
Wescoe Beach – Existing view

- Heat Island Effect
- Limited shaded gathering space
- Lack of space for flexible programming and events
- Lack of accessible connection
- Stormwater runoff from paved areas
Jayhawk Quad – Existing view

VIEWS TO CENTRAL DISTRICT

INSUFFICIENT COMMUNAL AREAS

INACCESSIBLE GREEN SPACE AND OVERGROWN PLANTED AREAS

SIGNIFICANT AREAS OF IMPERVIOUS PAVEMENT
Jayhawk Quad – Existing view

- Unused poorly lit areas
- Insufficient shaded gathering spaces
- Heavily used pedestrian corridor from central district to Jayhawk Boulevard
- Lack of ecological diversity
Re-imagine Jayhawk Quad
Navigate a sustainable journey forward by optimizing campus space through strategic repurposing, resource alignment, enriched experiences, and data-driven insights.
Dynamic Implementation Toolkit

1. DATA ORGANIZATION

2. DATA PROCESSING & REPORTING

3. DECISION MAKING

ACCESSIBILITY SUMMARY
Building Scorecard

CATEGORIES: SCORING CRITERIA:
01. CONDITION
02. PERFORMANCE
03. ACCESSIBILITY
04. ADAPTABILITY

SEAT DEMAND
145,823 student contact hours / 40 hours x 0.7% utilization x 0.6% GF = 1,231 seats
FOCUSING ON “MISSION CRITICAL”

The following slides highlight scores for mission critical buildings, which are defined by KBOR as:

“Mission critical buildings are state-owned academic, research and supporting facilities and infrastructure. They do not include affiliated corporations, auxiliaries and athletic buildings.”

<table>
<thead>
<tr>
<th>CATEGORIES:</th>
<th>SCORING CRITERIA:</th>
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<tbody>
<tr>
<td>CONDITION</td>
<td>01. CURRENT REPLACEMENT VALUE</td>
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<td></td>
<td>02. 10-YEAR BUILDING VALUE (2033)</td>
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<tr>
<td>PERFORMANCE</td>
<td>02. ENERGY USE INTENSITY (EUI)</td>
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<td>03. MEP SYSTEM CONDITIONS</td>
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<td>04. EXTERIOR ENVELOPE CONDITIONS</td>
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<tr>
<td>ACCESSIBILITY</td>
<td>05. HEATING/COOLING SERVICE TYPE</td>
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<td>06. MAINTENANCE BURDEN</td>
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<td>ADAPTABILITY</td>
<td>07. ELEVATORS</td>
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<td>08. ACCESSIBLE ENTRIES</td>
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<td>09. INTERIOR ELEVATION CHANGES</td>
</tr>
<tr>
<td></td>
<td>10. ACCESSIBLE BATHROOMS</td>
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<td>11. STRUCTURAL CHARACTERISTICS</td>
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Learning Environments

1. SPACE NEEDS ASSESSMENT

- 336 Rooms
- 298,309 ASF
- 5% of Total Campus Assigned Square Footage

2. POLICY RECOMMENDATIONS

- Central Management of all classroom space allocation, subject to approval.
- Hybrid Learning
  - Technology must support Hybrid and Online learning
- Flexible Classroom
  - To accommodate multiple smaller size classroom in a large space
- Maximize Space Use
  - Classroom space can be shared for student related activities and groups
- Maximize Use Prior to Building New
  - By allocating classroom space using existing facilities first.

3. IMPACT

- 35% Square footage Savings in classroom spaces
- ~30% Square footage Savings in smaller classroom spaces
- Technology to support Hybrid & Online Learnings
- Cost Savings in Operations & Management
- Collaboration
  - Foster Inter-disciplinary learning
- Time Savings
  - Ease of Coordination & Management
**Foster Research**

1. **SPACE NEEDS ASSESSMENT**
   - 1,412 Rooms
   - 625,158 ASF
   - 10% of Total Campus Area

2. **POLICY RECOMMENDATIONS**
   - Central Management of space allocation, subject to approval by the Department of Space Management, Provost and Operations.
   - Space Allocation should consider research personnel and a standard square footage multiplier.
   - Time-based Space Assignment are flexible, subject to change as research activities evolve.
   - Vacant & Underutilized Space should be reassigned to Space Management for evaluation.
   - Maximize Use Prior to Building New by allocating research space using existing facilities first.

3. **IMPACT**
   - 30% Savings on Research Lab Space
   - Collaboration Foster Inter-disciplinary learning
   - Reduced Carbon Footprint & Right Sizing Campus
   - Cost Savings In Operations & Management
   - Efficiency Updated & Well equipped facilities
   - Time Savings Ease of Coordination & Management
Workplace

1. SPACE NEEDS ASSESSMENT

- 6,407 Rooms
- 1,251,400 ASF
- 20% of Total Campus Area

Impact of Hybrid Work on Office Space Need

Survey Results: Which model best suits your work in the post-COVID future?
- 63%
- 37%

- A mix of in-person and virtual work is best for my tasks
- My work is best performed in person, on campus
- My work is best performed virtually, at home or other off-campus setting

2. POLICY RECOMMENDATIONS

- Central Management of all office space allocation, subject to approval.
- Office Space Standards: Must adhere to KU standards, with allowances for adjustments if independent funding is provided.
- Shared Workspace for Part-time employees and faculty
- Hybrid Workspace with a minimum ratio of 2 people per office or desk, according to work style and job requirements.
- Emeritus faculty offices and workspaces are designated by Space Management based on availability

3. IMPACT

- 30% Savings on Office Spaces
- ~60% Savings on Hybrid Office Spaces
- Reduced Carbon Footprint & Right Sizing Campus
- Cost Savings in Operations & Management
- Collaboration: Foster Inter-disciplinary learning
- Time Savings: Ease of Coordination & Management
FUTURE KU /

10-YEAR MASTER PLAN

- Public Realm and Landscape
- Building Reset
- Building Renovations and Additions
- New Buildings
- Infrastructure
Public Realm & Landscape

- 11th & Mississippi Gateway
- Jayhawk Blvd Landscape Spaces
- Wescoe Hill
- Campus Streets
- Campus Edge Landscape Upgrades
Building Reset

- Lindley Hall
- Twente Hall
- Robinson Center
Building Renovations and Additions

- Anschutz Library Student Success Center
- School of Architecture Renovation and Addition
- School of Law Renovation
- Watson Library Renovation
New Buildings

- Health and Wellness Center
- Interdisciplinary Science Buildings (ISB2)
- KU Memorial Stadium Reconstruction and Conference Center
Infrastructure

- Parking Garage (location TBD)
- Utility Infrastructure Upgrades
- Technology, Security, and Safety Upgrades
Legacy of Campus History

1856-1901
The Campus on the Hill

1902-1928
The Boulevard Campus

1929-1957
The Comprehensive State University
This sustainable framework will provide KU the path for the cultural transformation needed to realize the Jayhawk Rising vision.